



# Financial Risk Management

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**NOTE:** This presentation makes use of materials from N. Yu, A. Somani, and L. Tesfatsion, "Financial Risk Management in Restructured Wholesale Power Markets: Concepts and Tools", *Proceedings, IEEE Power and Energy Society General Meeting, Mpls, MN, July 2010 (electronic)*.

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# Outline

- ◆ Definition of Risk
- ◆ GenCo Financial Risk Management: Three Illustrative Scenarios
  - A GenCo signs a bilateral contract with an LSE at its bus
  - A GenCo purchases FTR contracts and signs bilateral contracts with LSEs at different buses
  - A GenCo jointly participates in a day-ahead energy market, an FTR market, and bilateral contracts with LSEs at different buses
- ◆ Financial risk management as a four-stage process

# Definition of Risk

- K/S rough definition of risk (Chapter 2.4): Deviation from an expected outcome.
- More precise definition of financial risk from the perspective of a profit-seeking GenCo:

***Financial Risk*** = The possibility that a *financial* outcome for the GenCo *adversely* deviates from what the GenCo anticipated.

# Financial Risk Management for a Profit-Seeking GenCo

## Objective:

- ◆ Maintain the “best” possible portfolio of contracts at all times

## Contracts Available For Inclusion in GenCo's Portfolio: Examples

- ◆ **Forward bilateral contracts:** forward electric energy contracts
- ◆ **Day-ahead energy market trades:** forward electric energy contracts
- ◆ **Financial transmission rights (FTRs):** forward financial contracts

## Data Gathering:

- ◆ Transmission grid information
- ◆ Historical electricity , fuel price, load and outage data

## Sources of Uncertainty:

- ◆ Uncertainty about demand conditions and rivals' supply offers
- ◆ Uncertainty about fuel costs

# Settlement of an FTR Obligation

**Example:** Settlement  $\pi(FTR_{AB})$  of an FTR contract for  $FTR_{AB}$  MWs from a "source bus" A to a "sink bus" B:

$$\pi(FTR_{AB}) = (LMP_B - LMP_A) * FTR_{AB} \quad \$/h$$

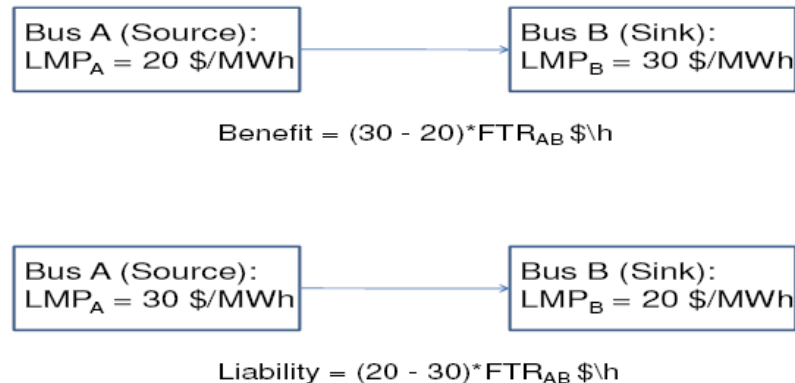
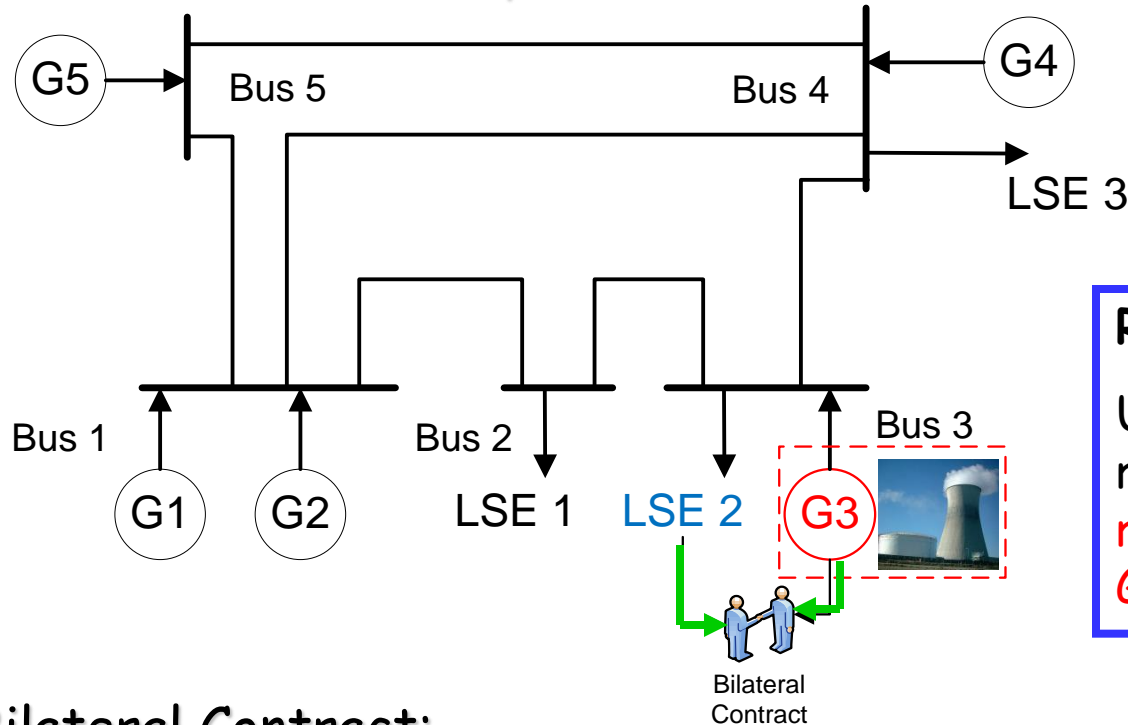


Figure: FTR Obligation and Liability Calculation

# Illustrative Scenarios

**Scenario One:** GenCo G3 can acquire a forward bilateral contract with LSE 2



## Risk Issues:

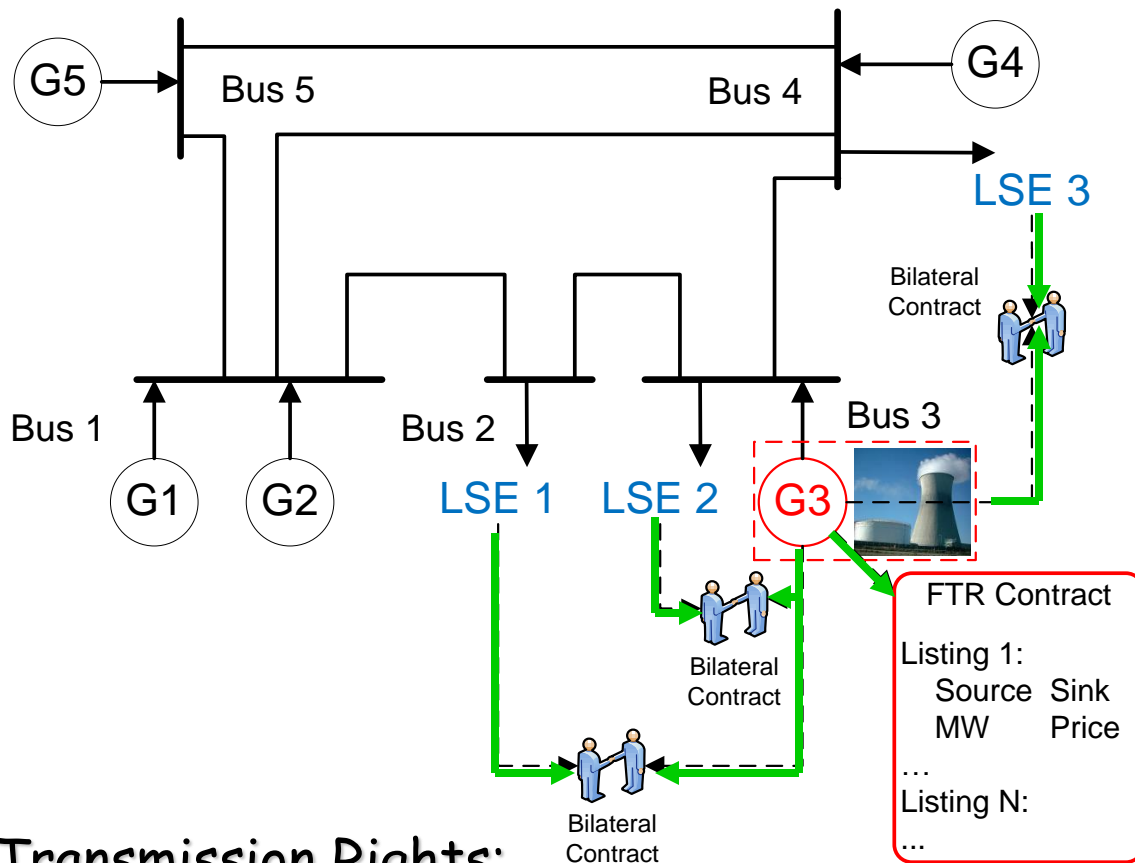
Uncertainty results in **price risk at Bus 3 for G3**

## Financial Bilateral Contract:

If GenCo 3 contracts with LSE 2 for  $q$  MWs at strike price  $p$  for hour  $h$ , these **responsibilities** and **liabilities** are incurred :

- At hour  $h$ , if  $LMP^h_3 \geq p$  then GenCo 3 pays LSE 2 the amount  $[LMP^h_3 - p] q$ .
- However, if  $LMP^h_3 < p$  then LSE 2 pays GenCo 3 the amount  $[p - LMP^h_3] q$
- $LMP^h_3$  is the locational marginal price at bus 3 in hour  $h$ .

## Scenario Two: GenCo G3 can acquire forward bilateral contracts with LSEs *and* purchase FTR contracts from ISO



**Risk Issues:**  
Uncertainty results in possible price risk at all buses for G3

### Financial Transmission Rights:

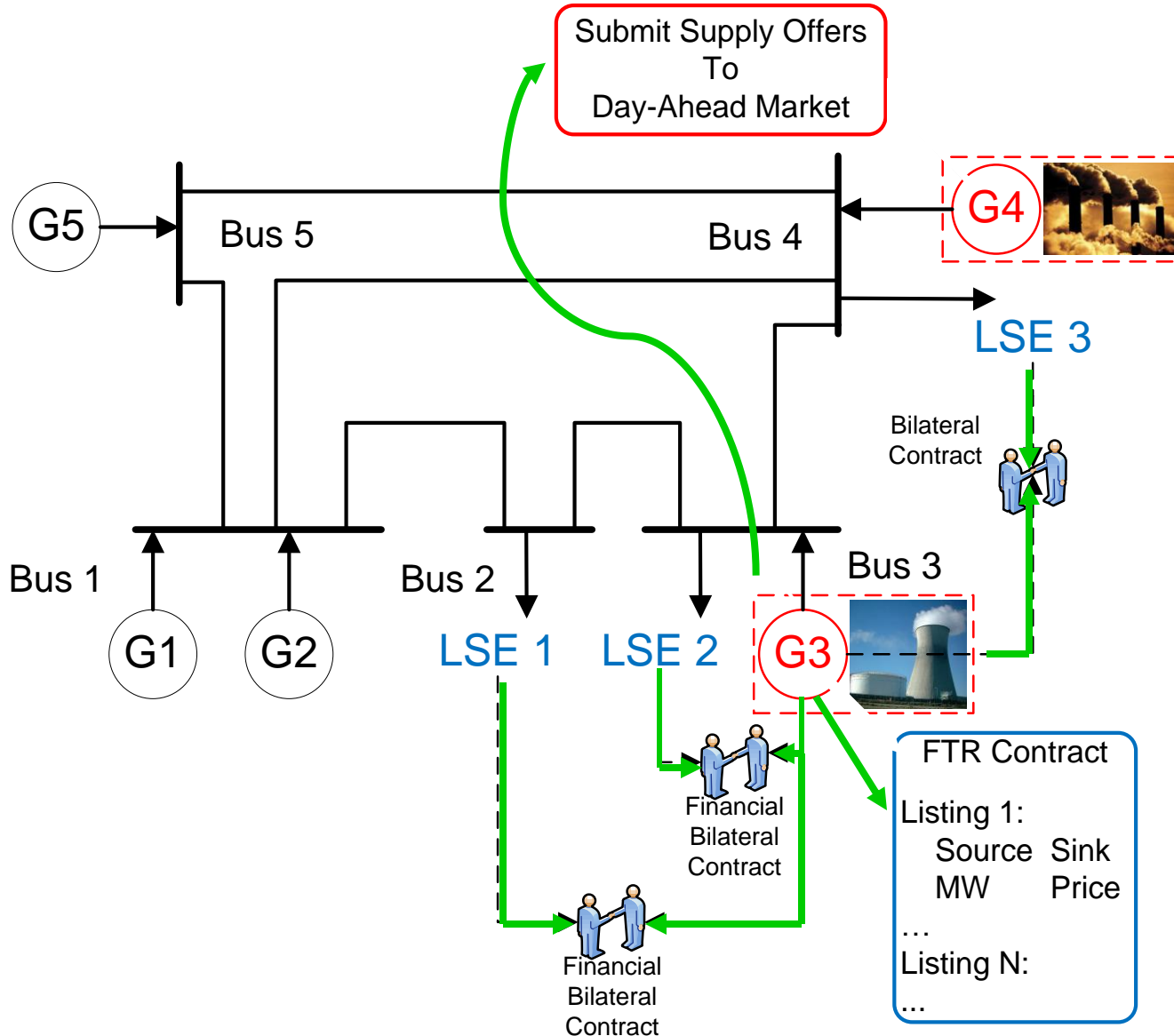
If GenCo G3 purchases  $q$  MWs of FTRs with source at bus 1 and sink at bus 4 at price  $r$ :  
The corresponding FTR will be transferred to GenCo G3 for purchase amount  $r \cdot q$ .  
The payout (or payment due) for FTR in hour  $h$  is  $[LMP^h_4 - LMP^h_1] \cdot q$

## Need for FTRs to “make whole” forward bilateral contracts between GenCos and LSEs at different buses

- Suppose on Day D that GenCo G3 at Bus 3 signs a forward bilateral contract with LSE 3 at Bus 4 for sale of  $q$  MWs at strike price  $p = 40$  \$/MWh at hour H of D+1.
- This bilateral contract has a “contract for difference” clause requiring each party to “make whole” the other to assure the effective price is  $p = 40$  \$/MWh.
- But at hour H of D+1,  $LMP_3 = 30$  \$/MWh  $< p < LMP_4 = 50$  \$/MWh.
- G3 gets  $q \cdot 30$  \$/MWh (too little) & LSE 3 pays  $q \cdot 50$  \$/MWh (too much) relative to  $p$ , no way for either to “make whole” the other
- Suppose in addition on Day D that G3 also acquired an FTR for  $q$  MWs from Bus 3 to Bus 4 for hour H on Day D+1.
- G3’s net earnings from energy sales plus FTR holding at hour H of D+1 are  $qLMP_3 + q[LMP_4 - LMP_3] = q LMP_4 = q \cdot 50$  \$/MWh
- G3 can now “make whole” LSE 3 with a payment of  $q \cdot 10$  \$/MWh.

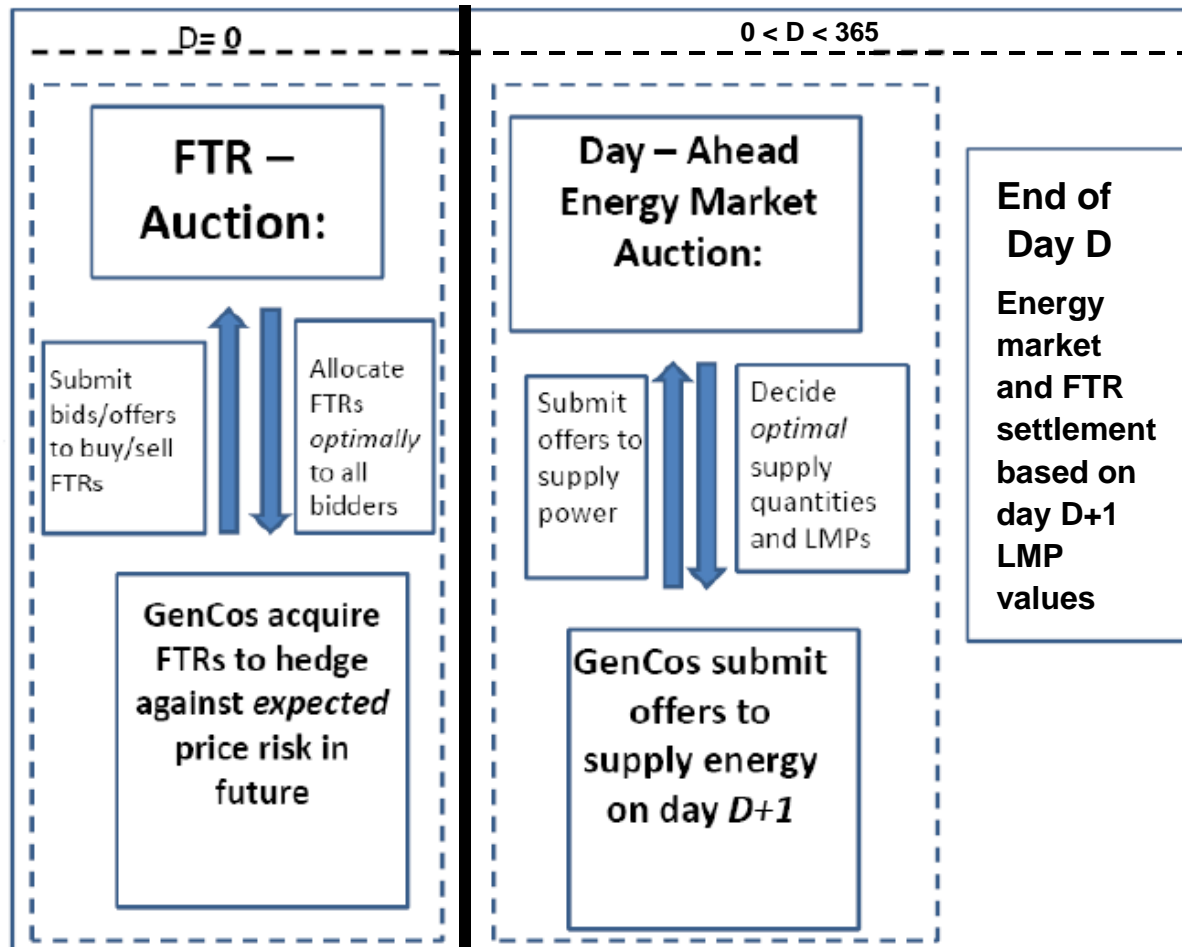


# Scenario Three: GenCo G3 simultaneously trades in the day-ahead energy market as well as securing forward bilateral and FTR Contracts



**Risk Issues:**  
 Uncertainty for G3 results in possible price risk at all buses plus risk of adverse dispatch in the day-ahead energy market

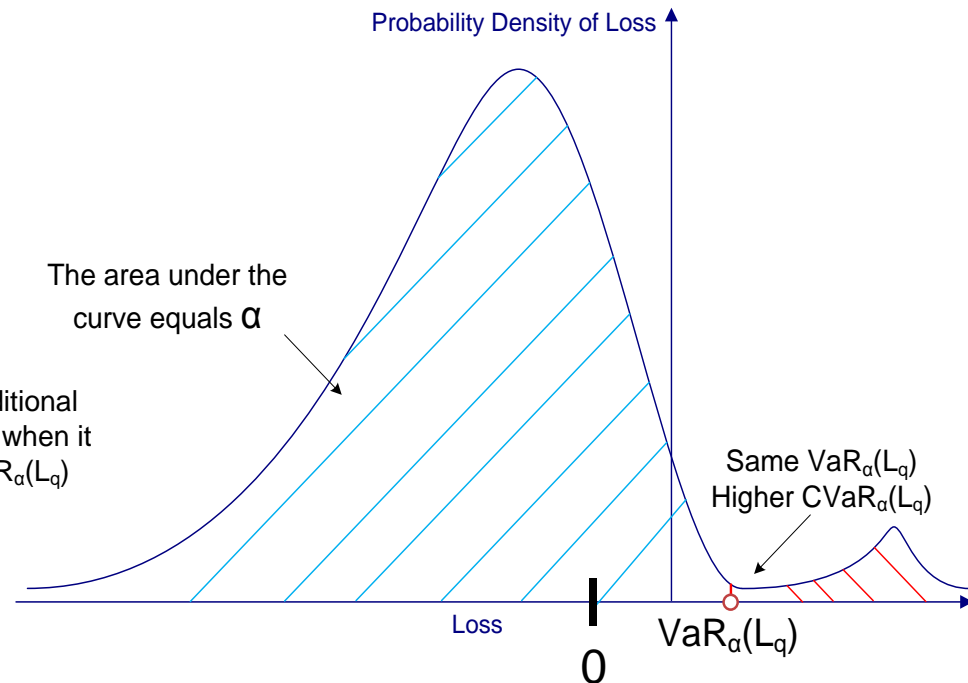
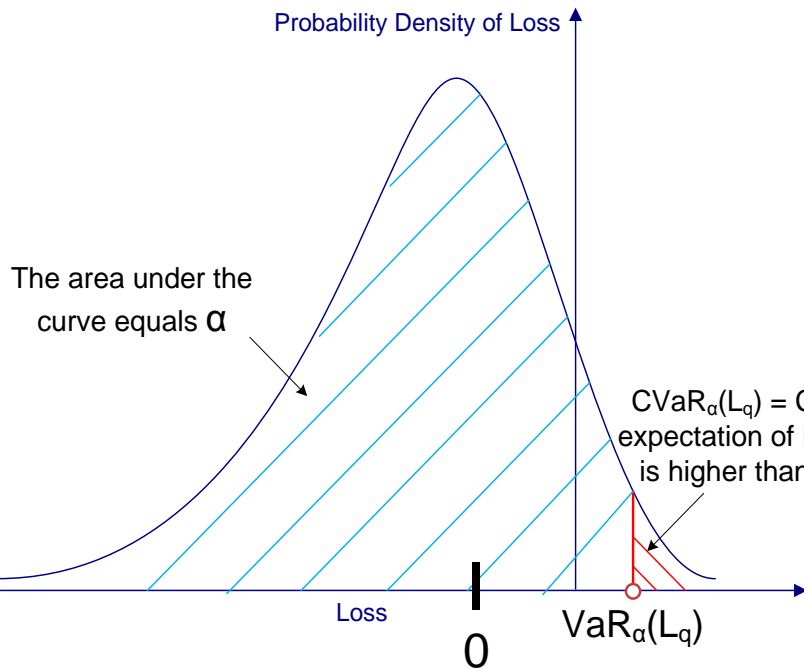
# Integrated Operation of Energy and FTR Markets



# Financial Risk Management as a Four-Stage Process

- ◆ *Stage One: Identification and Modeling of Risk Factors*
  - Identify underlying risk factors (*Example:* Uncertain fuel price  $P_f$ )
  - Build a sensible model for these risk factors (e.g., a prob dist fct)  
*Example:*  $\text{Prob}(P_{f1}) = 2/3$ ,  $\text{Prob}(P_{f2}) = 1/3$
- ◆ *Stage Two: Derivation of a Portfolio Loss Function*
  - *Example:*  $\text{Loss}(P_{f1}) = \$100/\text{h}$ ,  $\text{Loss}(P_{f2}) = \$50/\text{h}$
- ◆ *Stage Three: Derivation of Comprehensive Risk Measures*
  - *Examples:* Variance, Value-at-Risk (VaR), Conditional Value-at-Risk (CVaR)
- ◆ *Stage Four: Portfolio Optimization*  
*Examples:* Select portfolio to
  - Min [Expected Loss] ( Example:  $\text{Expected Loss} = \sum \text{Prob}(p_{fj})\text{Loss}(P_{fj})$  )
  - Max [Expected Return Rate - Risk] with *risk = variance of return rate*
  - Max [Expected Return Rate - Risk] with *risk = VaR or CVar for loss pdf*

# VaR Versus CVaR



- Value at risk (VaR): **How bad can things get?**
  - We are  $\alpha\%$  certain that our loss will be less than or equal to  $VaR_\alpha(L_q)$  dollars over the next  $N$  days from holding the portfolio  $q$  with loss function  $L_q$ .
  - $\alpha\%$ : Confidence level
  - Negative loss = Gain
- Conditional value at risk (CVaR): **If things get bad, how much can we expect to lose?**
  - CVaR: The conditional expected loss during an  $N$ -day period given that the loss is greater than or equal to VaR

# Var/CVar and Recent Financial Crisis

- ◆ In theory, the pdf of a portfolio's loss function provides complete info about its risk.
- ◆ However, too cumbersome for practical use.
- ◆ Portfolio managers have instead relied on simpler measures of risk, such as variance of the return rate  $R$ , where

$$R \cong [\text{Value}_{D+1} - \text{Value}_D] / \text{Value}_D.$$

- ◆ Beginning in 1990s, portfolio managers have increasingly used Var and CVar in place of variance in recognition that risk is in fact a "one-sided tail event" - i.e., protect against big loss, not big gain!
- ◆ But use of simplistic scalar risk measures (variance, VaR, CVar,...) has been singled out as key explanation for recent financial crisis.
- ◆ The charge is that portfolio managers failed to properly assess the riskiness of the financial assets they were selling to clients.

# References

- \*\* Kirschen/Strbac, *Power System Economics*, Sections 2.4 (pp. 33-39) and 6.3.5 (pp. 191-200)
- \* N. Yu, A. Somani, and L. Tesfatsion, "Financial Risk Management in Restructured Wholesale Power Markets: Concepts and Tools," *Proceedings, IEEE Power and Energy Society General Meeting, Mpls, MN, July 2010* (electronic).

[www.econ.iastate.edu/tesfatsi/FinRiskTutorial.IEEEPESGM2010.pdf](http://www.econ.iastate.edu/tesfatsi/FinRiskTutorial.IEEEPESGM2010.pdf)